Information Disclosure Based on TCFD Recommendations

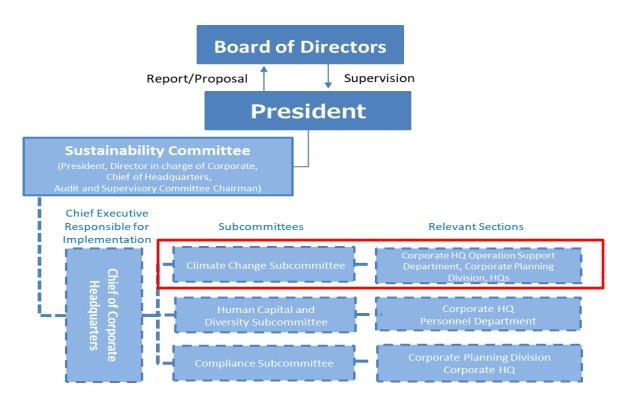
October 26, 2023 Yasuchika Iwasa President NIPPO LTD.

Governance

The NIPPO Group has specified the global issue of "protection of the global environment" as being included in our materiality, and recognizes the company's responsibility in addressing this issue. More specifically, we believe that concrete measures to address climate change are urgently needed. In December 2022, we have announced our endorsement of the recommendation of the TCFD (Task Force on Climate-Related Finical Disclosure), and in line with these recommendations, we are disclosing information regarding the risks and opportunities for our business posed by climate change, as well as measures the company is taking in response.

The NIPPO Group has identified issues associated with climate change as materiality, with activities the Sustainability Committee (this committee), which is chaired by the President, and its subcommittee the Climate Change Subcommittee.

The results of the activities of the Climate Change Subcommittee are reported to this committee every six months, and solutions to problems and issues arising through the activities of the subcommittee will be developed. The Board of Directors will supervise the activities of this committee and subcommittees via the annual management review. Sustainability System Chart



Strategy

We analyzed scenarios involving the transitional risks (reinforcement of legal and regulatory policies, evolving technological improvement and innovation, changes in the market environment, etc.) and physical risks (e.g., disasters caused by abnormal weather) that climate change poses to the NIPPO Group in order to identify the risks and opportunities expected to have a particularly large impact on our business.

(Premises for Scenario Analysis)

Target Period		Background					
Long term Up to 2050		Period leading up to 2050, when the Japanese government aims to achieve complete carbon neutrality.					
Short to Medium term	Up to 2030	Period leading up to 2030, set by the Japanese government as a interim milestone towards achieving complete carbon neutrality.					

The two following scenarios were employed in the analysis, which referenced multiple scenarios published by the International Energy Agency (IEA), the Intergovernmental Panel on Climate Change (IPCC), and other organizations.

Scenario	Scenario Definition	Source
4ºC Scenario	Strengthening of environmental regulations is postponed, with intensified physical impacts.	SSP5-8.5
1.5ºC Scenario	Impacts of policy transitions are significant, based on the assumption that the goal of the Paris Agreement is to hold the temperature rise to less than 1.5°C above pre-industrial revolution levels.	IEA NZE 2050

Strategy

We conducted a scenario analysis based on the premises described on the previous page, identified the risks and opportunities that will have a major impact on our business and finances, and summarized the corrective measures in the table below.

Types of Risk and Opportunity			Period	Impact	Corrective Measures	Concrete Actions
	Increased costs following stricter reporting requirements for CO2 emissions, the introduction of carbon pricing, and the additional excesses for corrective measures and emissions control	Policies, Laws and regulations	Short to Long term	Medium	In addition to enhancing production efficiency at production sites and replacing equipment with energy-saving alternatives, we are studying and preparing for the introduction of solar power generation systems to promote renewable energy production and group-wide energy conservation activities.	Project activities aimed at reducing CO2 emissions
Risks	Decreased sales due to delayed responses to market changes, such as lower demand for printers resulting from the shift to paperless operations and the electrification of automobile engines	Technology, Markets	Short to Long term	Large	In the Mobility segment, by focusing on winding technologies and acquiring new technologies, we are increasing the sales ratio of components utilized, even as electrification progresses. In the Medical and Precision Equipment segment, we are also increasing the sales ratio of components for medical devices. Increasing these ratios is intended to compensate for the decline in printer demand.	Commodities and product development activities using "environmental contribution" as a key concept
	Increase demand from the business partners to reduce CO2 emissions and impact of that on company's evaluation	Reputation	Short to Medium term	Medium to Large	We will control emissions in order to reach the CO2 emissions reduction targets (SCOPE 1/2) described on page 6, disclosing our progress as ESG data, while continuing with preparations to control emissions as per SCOPE 3.	Project activities aimed at reducing CO2 emissions
	Damage to our own factories due to increases in abnormal weather and natural disasters		Short to Long term	Large	While applying BCM (Business Continuity Management) to minimize damage and effect rapid recovery, we are maintaining and enhancing structures and systems enabling us to continue conducting business even when employees are unable to come to their office, for example with work-from-home measures.	BCM activities

Strategy

Types of Risk and Opportunity			Period	Impact	Corrective Measures	Concrete Actions	
Opportunities	Increasing need for environmentally friendly products that help reduce environmental impact and lower CO2 emissions	Products	Short to Medium term	Large	Expanding our lineup of components, products, and services that help customers in reducing SCOPE 1-3 issues (in the related series of production activities) will help us to secure our competitive advantage.	Commodities and product development activities using "environmental	
	Increasing need for products related to CO2 separation, capture, and utilization, with "carbon neutral" being the operating key phrase		Medium to Long term	Large	We have been developing carbon recycling-related businesses including CO2 capture facilities, CO2 fixation, and other business models through our project programs.		
	Increasing need for components related to hydrogen energy, which is attracting attention as a next- generation, non-CO2-emitting energy source		Medium to Long term	Large	Collaborations with partner companies, universities, and other entities have enabled us to expand the range of essential hydrogen energy components, products, and services.	contribution" as a key concept	

Risk Management

Be constantly aware of link between the "long-term vision" and "medium-term

management plan," proceed through the PDCA cycle

The NIPPO Group has established an efficient and effective system to manage sustainability and risk that integrates climate change-related risk management processes with the risk management process stipulated in the Group's Basic Risk Management Regulations.

Materiality Identification and Review Processes				Integration with Risk Management System			
 Processes for distinguishing, identifying, and evaluate materiality and their risks and opportunities 				Risk Management System Stipulated in the "Basic Risk Management Rules"		Sustainability System	
		Risk Management Processes Stipulated in the "Basic Risk Management Regulations"	Risk Category	Chief of Risk Management Headquarters	Subcommittee	Chief Executive Responsible for Implementation	
Understand our social, environmental, and other sustainability- related issues	Identify materiality through primary evaluation of various issues	 (1) List anticipated risks and opportunities, collect and analyze information (2) Run future simulations for each emergent risk/opportunity and identify risks/opportunities requiring action (secondary evaluation) (3) Formulate measures to prevent risk and create opportunities (4) Formulate plans for action when risks occur (5) Investigate the causes of risk occurrence (6) Disclose necessary information after risk occurs (7) Establish measures to prevent recurrence of risk 		 Risks related to climate change Risks related to labor issues (human capital, diversity, etc.) Risks related to compliance Risks related to disasters and accidents Risks related to information security Risks related of trade, other risks 	Chief of Corporate Headquarters	 Climate Change Subcommittee Human Capital and Diversity Subcommittee Compliance Subcommittee 	Chief of Corporate Headquarters
• Processes for Formulate measures to identify and prevent risks and create opportunities	(8) Formulate and implement other necessary actions For Managing Materiality and Their Risks and Opportunities Resolve problems/issues arising in each subcommittee Manage progress and advise on subcommittee/committee			 Risks related to technology and patents Risks related to sales transactions Risks related to purchasing transactions Risks related to distribution Other risks related to transactions 	Chief of Business Headquarters	_	_

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Metrics and Targets

